

Sistema Poland Sp. z o.o. ul.Toruńska 100 43-100 Tychy

December 2013

Arkadiusz Cieślik - Reference letter

To Whom it may concern,

I am pleased to recommend Arkadiusz Cieślik as Lean Manufacturing consultant. I have been working with him during projects executed in our company regarding:

- 1. Reorganization of battery sequence area.
- 2. Training Value Stream Mapping methodology.
- 3. 5S and stock space occupation area improvement.

As a manager of people involved in all of these projects, I am pleased to write that Arkadiusz Cieślik representing Consulman Pl Sp. z o.o. Company has proved himself as an reliable team worker and leader showing training and consulting services with proper level of professional approach. He brought a lot of knowledge, fresh look and improvement ideas to our daily processes.

He was in very good relation not only with the implementation team but also with me and other company workers. I firmly recommend cooperation with Arkadiusz Cieślik,

Nikodem Karwoth Solution Design Manager

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